



**KULIKA UGANDA
ANNUAL REPORT**

2021



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Patricia Brenninkmeyer
Founder and Benefactor
Kulika Uganda

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BOARD OF TRUSTEE'S



Mr. Peters Musoke



Brother Vincent Barigye



Dr. Rama Makuza

BOARD OF DIRECTORS



Mr. Deogratias Yiga



Mr. Alastair Taylor



Mrs. Julian Omalla



Mrs. Josephine Kizza

MESSAGES FROM THE BOARD CHAIRMAN & EXECUTIVE DIRECTOR



DEOGRATIAS YIGA
CHAIRMAN BOARD OF DIRECTORS

Dear Friends, we are proud to present our 2021 Annual Report, which showcases the life-changing work of Kulika Uganda and the impact of generous support from individuals, foundations, corporations and governments.

Kulika Uganda reached out to more people both in livelihood transformation and humanitarian support. Internal and external assessments reflect growing confidence in the consistent

quality of our work, as well as outstanding examples of excellence.

Covid 19 and its effects intensified the gap between the needs and provision of the communities we worked in. Despite the raging situation caused by Covid 19, we successfully responded to needs, including maneuvering through and continuing with all the planned activities in all our areas of operation.

In our interventions we are constantly reminded that it is the people we work with who teach us our most valuable lessons: moral courage, perseverance and hope in the face of crisis. We believe each of us has the right to lead a meaningful life, and our interventions contribute to this realization.

Kulika's commitment to improving livelihoods is reflected in our investments in community development, research, education and innovation.

Despite the challenges, our duty to the communities we serve is to keep our ambition in step with the difficulties they face. We thank our supporters for making this critical work possible. And to our potential supporters, we urge you to join us. The world has never needed you more! We are delighted to have engaged with new philanthropic partners including GIZ and Erbacher Foundation.



MAGDALENE AMUJAL
EXECUTIVE DIRECTOR

We rise to contribute to the transformation of livelihoods of the people we serve, working with communities not only to obtain their daily bread and income from the enterprises but to live a decent life. We believe that every person in the community can be self-sufficient and that is what we aim to achieve

In the west Nile region, we continued skilling youth in different trades, and improving infrastructure to support

youth education, and promote innovation in the refugee settlement and host communities in partnership with Malteser International and BMZ.

Recently, we creatively developed a new approach to enhance refugee/host led innovation and co design in partnership with MIT/GIZ. In places where energy is limited, by utilizing locally available materials to design and develop simple technologies, we can support families with ready to use technologies.

In North east and central region, we have worked with communities to promote the growing of neglected but important crops (bananas, cowpea, millet, sorghum) for food security and value addition in partnership with InnoFood Africa/Horizon 2020.

In central region, we have promoted organic crop protection materials that are friendly to the environment contributing to the increase of the share of EOA products at the local, national and regional markets in partnership with Bio vision Africa Trust and strengthening of social innovation activities in partnership with Erbacher/Malteser International.

Together with our supporters, we have risen to build community resilience to not only survive, but recover and build meaningful lives. We hold steady, working with families for as long as we are needed.

BOARD COMMITTEES

PROGRAMMES AND FUNDRAISING

FINANCE, ADMINISTRATION AND RISK MANAGEMENT



Mr. Alastair Taylor



Mrs. Jane Kisakye



Mrs. Josephine Kizza



Mrs. Julian Omalla



Mrs. Magdalene Amujal



Mr. Joseph Kasibante



Mr. Ambrose Obi

WHO WE ARE

Kulika Uganda is a registered Non-Governmental Organization that has existed for 40 years. Our interventions contribute to improvement of livelihoods of individuals and communities' members through implementation of ecological organic agriculture, offering educational support, vocational skills training, creative capacity training (CCB) and value addition.

CORE VALUES

OUR VISION

Enhanced livelihoods

OUR MISSION

To provide relevant skills and technologies to empower rural communities to ensure sustainable livelihoods

OUR SLOGAN

"Transforming livelihoods"

INTERGRITY

Probity in financial management, accountability and honesty in dealings

COMMITMENT

Hard work, professionalism, effectiveness

TEAMWORK

Working and acting together in the interest of the common organizational goals.

RESPECT

Appreciative of diversity in communities and environment.

LEARNING

Understanding that the context demands continual change, reflection, development and adaptation.

THE ORGANIZATION HIGHLIGHTS



WHERE WE ARE





WHAT WE DO

We contribute to agriculture and education development through building the capacity of the communities to gain skills and add value to the work of their hands. We conduct training in crop and animal production using ecological organic agriculture, farmer to farmer extension, creative capacity building, value addition and marketing. We contribute to activities ranging from provision of scholarships, scholarship administration, support to learning and midday meals using school gardens infrastructure development and support to Vocational skills building. Our focus is to contribute to a community with employable skills. We offer consultancy services in EOA and education support.



HOW WE DO

We directly deliver services to the communities. We have learnt that the greatest asset in the success of our work is the quality of engagement with the people. Respecting their views and giving them space to share as much as possible is what we take as priority. We believe that development is from within the people and communities and many a time, households know where they want to go and what improvements they desire to make for better livelihoods. Translating that into the practical engagements is where real work lies. Through social innovation approach, we work with farmers as partners rather than clients. We believe that a practitioner has a lot to offer that theoretical person, thus farmers being partners in training and sharing practical skills from the farms.

OUR APPROACH



KULIKA TRAINING CENTER A. RESEARCH

We are contributing towards improving agricultural productivity by providing mitigations to challenges faced in the agricultural industry. Research at the Kulika centre offers alternatives in agricultural innovation for smallholder farmers. The output from the research enables smallholder farmers to produce and optimise the available land. During the year, we particularly carried out the following,

ORGANIC MANURES



Use of manures in bananas. Kulika Uganda uses biochar, bokash, poultry manure and composts to plant bananas. The observation was that the bananas planted with compost came out with more vigor, followed by biochar, bokash and later those planted with poultry manure.

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Matooke gardens planted with organic manure

USE OF BOKASH AGAINST BACTERIAL WILT DISEASE



Bokashi has been used with 100% success on tomatoes, cucumber, water melon, spinach, kale. Before using bokash the above crops had issues related to diseases for example tomatoes could not survive to flowering period due to bacterial wilt disease then others were affected by bacterial/fungal disease which made their leaf margin to dry completely.

15

Cabbages planted with bokash

KULIKA SUPER BIO PESTICIDE



In our quest to provide alternative crop protection products for the farmers, Kulika Uganda unveiled a broad spectrum super bio-pesticide. The bio-pesticide is effective on pests such as army worms, maize stalkborers, powdery mildew bugs in pineapples and watermelons. It's affordable, enhances soil fertility and increases crop yields.

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Kulika bio pesticide

CONTROL OF POWDERY MILDEW BUGS IN PINEAPPLES & WATER-MELON



During the year, Kulika Uganda encouraged the production of pineapples and watermelons using organic methods. The use of tephrosia was promoted to control powdery mildew bugs and was effective against the pests. More experiments will be conducted with the farmers to further validate the effectiveness of the bio-pesticide.

17

A farmer examining his pineapple gardens

TOMATO BLIGHT



The blight disease is one of the common and destructive in tomatoe growing. As a result famers in Uganda use excessive chemicals to control pests and diseases during growing and post harvest handling. Two years ago, to encourage production and reduce the use of inorganic chemicals we embarked on finding alternative materials for tomatoe farmers. The trials included 3 varieties (Red cherries, Hasira F1 and Money maker) with phytolacca used as the bio fungicide.

The findings indicated that the Red cherries can survive in all environmental conditions throughout the year. we will continue these trials in the coming years.

Tomatoes growing after spraying with bio fungicide

18



B. TRAININGS AT THE

34

women trained on skills link on briquette and mushroom production

19

KFT undertook an 11-month training

40

participants Association of Religious in Uganda (ARU).

19



TRAINING OF KEY FARMER TRAINERS (KFTS)

Kulika Uganda trains farmers in ecological organic agriculture for 11 months. These farmers gain knowledge, skills and confidence to establish vibrant farms and also train other community members through farmer to farmer extension. During the year, we trained 19 KFTs who have established gardens and are growing crops for food and income. The training enables farmers to adopt new technologies

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Phillip a KFT tending to his garden



COMMUNITY OUTREACH

The Kulika center carries outreach to communities that do not find time to easily fit in the scheduled activities within the center. The activities include; trainings and support visits for agricultural development. We reached out to 171 farmers (34 male, 137 female) and engaged them in soap, juice, wine and briquette making; coffee, banana, poultry, piggery and livestock management; mushroom, vegetable, maize growing, entrepreneurship and financial literacy

21

A farmer carrying a mushroom garden

INTERNSHIP PROGRAM



There is a growing interest from students to undertake internship programs at the center. With a conducive learning environment, and the practical nature of the training Kulika Uganda is motivated to offer internship opportunities to both local and international students.

During the year, we hosted 44 interns (25F, 19M) from Bukalasa Agricultural College (BAC), New Hope Uganda, Makerere University Business School, Makerere University, Mulago School of Health Science, and Uganda Catholic Training & Management Institute. From the reports, at least 20% of interns report being employed within one year after the internship training.

Interns prepare their practice gardens

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C. ENTERPRISES

We are contributing towards improving agricultural productivity by providing mitigations to challenges faced in the agricultural industry. Research at the Kulika centre offers alternatives in agricultural innovation for smallholder farmers. The output from the research enables smallholder farmers to produce and optimise the available land. During the year, we particularly carried out the following,

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WINE



Kulika established wine making to support communities who want to learn the skill as an income generating activity. We strive to make the facility self-sustaining in the discovery and development of organic products. To deepen skills development, the learners are actively involved in processing and packing of wine. With this enterprise, Kulika supports farmers to add value to the fruits from their farms. We processed and packed 300 liters of Wine.

24

Kulika wine on display at the ACSA Symposium

JUICE



The appreciation of organic based products is on the rise due to growing demand for health and wellbeing. Juice making is a developing enterprise and supports value addition for fruits from the farmers. In 2021, we trained and worked with key farmer trainers and interns to deepen knowledge and skills in processing and packaging of juice with the objective of improving shelf life using natural processes. We processed and packed 112.5 litres of juice.

25

The newly branded kulika juice with no additives

HONEY

HONEY

Honey processing, packaging and marketing is one of the major social business activities at Kulika center. The enterprise is an income generating product at the center that is used to support training of farmers from its proceeds. During the year we sold 1419.11kgs to segmented markets including supermarkets, hotels and resellers and individual buyers. The product lines include: The 520g squeezer bottle, The 500g jar, The 300g jar. The Kilogram pack categorized as follows: 1. The 1 Kg Jerycan pack, 2. The 2 Kg jerycan Pack, 3. The 3 Kg jerycan pack, 4. The 5kg Jerycan pack



The different packaging quantities of Katu Honey

26

D. ANIMAL PRODUCTION



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PIGGERY PRODUCTION



Pigs play a crucial role in a small holder farm. They provide income and manure in considerable quantities. At the Kulika Centre, the enterprise is managed using simple but effective methods which are adaptable to the local community. This enterprise grew with most of the targets achieved. We raised 24 mothers and sold 196 piglets and 17 porkers. The generated income from the base year was in the region of 200%. The pigs were popular for both good breeds indicated by their size and the tasty pork. The total pigs raised during the year were 227. The enterprise continues to be of great interest to the communities because of its good returns.

28

A pig being checked by the farm manager

POULTRY PRODUCTION



For small holder farmers, poultry enterprise is one of the important enterprises for income generation. Kulika Uganda contributes to capacity building of farmers through established unit that raises layer birds. In 2021, the unit stocked 2,500 birds and sold 1,890 trays of eggs. Throughout the year, activities such as selling of eggs, training farmers in good poultry management, selling of off layers and restocking with new chicks were undertaken. The birds are fed using green vegetables grown at the center thus contributing to the yellow yoke egg quality.

29

Chicken at the poultry unit



E. CROP PRODUCTION



BANANA PRODUCTION

Banana production is one of the activities undertaken at the centre. Bananas hold an important space in food security and income generation for farm families. Kulika Uganda continues to train farmers in good management practices. During the year, we planted 100 Suckers. A total of 214 bunches were sold and earned Ugx 1,284,000 income. The bananas are sold within the community and the supply is lower than the demand. The varieties planted include both cooking and yellow type varieties. The purpose is to provide a basket of options for farmers for income generation.

A bunch of matooke at the KTC



VEGETABLES

Kulika Uganda grows a variety of vegetable which is aimed at demonstrating to the learners but also generate income and provide food for the animals. The different types include kale, spinach, tomatoes, Celery, cabbages, carrots, among others. In 2021, the vegetables grown were sold to individuals, Kulika Centre kitchen and to the open market in the nearby town. All vegetables were grown using organic methods.

Organic cabbages ready for harvest at the Kulika Training Center

MAINSTREAMING ECOLOGICAL ORGANIC AGRICULTURE

The project aims at improving agricultural productivity, food security, access to markets and sustainable development in Africa. With support from the Swedish Society for Nature conservation (SDC) through Biovision Africa Trust (BvAT), Kulika continued to contribute to the increase in the share of quality organic products at the local, national and regional markets in partnership with Pelum Uganda, Uganda Martyrs University and ESSAF Uganda. We continued working with six value chains i.e. tomatoes, pineapples, water melon, cabbage and coffee through training farmers in good agricultural practices and linking them to the markets. All together we worked with 100 farmers and 20 value chain actors. Through the local newspapers, we published articles on the benefits of EOA production, consumption of organic foods and have identified farms for certification.



PINEAPPLE PRODUCTION
40,000 pineapple suckers were purchased and distributed to 3 malefarmers in Luweero

Farmers harvesting their pineapples

B.TOMATOE PRODUCTION



Together with Holland Green tech, Kulika reached out and trained 26 farmers (70% women, 30% men, 17% youth) in organic tomato production skills.

A woman holding a harvested tomatoes

C.PROMOTION OF EOA



To reach out to many consumers beyond the project area, we carried out awareness campaigns through radio, Television, and news papers with participation from farmers, district technical staff and Kulika Uganda. From this campaign programs we learnt that the message of Ecological Organic agriculture in relation to good health was still limited amongst the population in Uganda. We plan to organise similar program in the coming years to promote healthy living.

OBUTAKOSA BUTONDE BWA NSI
Plot 472, Nsambya Road



Harriet Ndagire & Kabugube being hosted at Bukedde Tv



SKILLING YOUTH, EMPLOYABILITY & LOCAL INNOVATIONS

235
Students
enrolled
for formal
courses

1,033
Youth (557 males
and 476 females)
trained under
non-formal skills.

20
teachers
retooled in
their areas of spe-
cialization



The cassava grater also reduced dry time to only 3 hours unlike the traditional way which would take 3 to 5 days, the output from the machine is also clean which adds value to the cassava pellets.

36

CCB youth Innovator showcasing how the cassava grater works



The government of Uganda considers youth skilling as an important drive to reduce unemployment. Vocational education and skilling of youth contributes to the fight against unemployment. Kulika Uganda is implementing a two-year project entitled "Reducing poverty by promoting professional training for adolescents from refugee and the host community in West Nile" with support from Malteser International and BMZ. We focused on employable skills for the youth through skilling in formal and non-formal trades,

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A lady servicing her tailoring machine



CREATIVE CAPACITY BUILDING

359

(175 male, 185 female) youth trained

3,800,000

Made from the sale of baking ovens, baking cakes and snacks, groundnut frying, hiring out ground sheller machines, knife sharpening in the market, wheel cart hire services

335

trained on entrepreneur skills which included business management, costing, record keeping and customer care services



Kulika Uganda believes that the communities understand their problems and development is best engineered from within. Such a belief encourages communities to have a voice on issues affecting them. Creative capacity building approach was used to engage youth in Rhino and Imvepi refugee settlements in realizing own development. From the trainings conducted, a range of tools were developed to save on household labour. The tools included oven, cassava slicer, tool sharpener, paste maker, laundry machine, irrigation system, Baby waling harness, Cassava grater, multi brick mold, Nut fryer, nut plucker, wheel cart, beehives, irrigation kit among others.

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A group of CCB youth Innovator showcasing their juice blender

EDUCATION



NON-FORMAL STUDENTS LEARNING WIRING FOR HOME USE USING SIMPLE SOLAR POWERED SYSTEM

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VOCATIONAL TRAINING SUPPORT



Kulika Uganda supports skilling of the youth through vocational training. We believe that skilling of youth will lead to acquisition of employable skills thus improvement of livelihoods of the students and their households. We undertook retooling of the teachers, infrastructural and material support to improve absorption of potential students, access to relevant tools, material for learning and provide safe learning environment for the students.

40

Offgrid Solar plant for St. Jude Omugo Vocational School

HIGHER EDUCATION & SCHOLARSHIPS

Kulika Uganda partners with Open University to run a distance learning course in Master of Science in Development management. This course was designed to build skills and capacity of practitioners to enhance their contribution to development in their countries. Kulika believes that when development is managed properly the lives of the community will be improved. During the year, the distance learning activities were disrupted by covid-19 pandemic. We established new ways in which the tutors from Open University conducted zoom calls with the students instead of physical meetings in Uganda. With this, the students completed the course during the year.



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Open University students after a workshop

CLIMATE CHANGE - WORKING WITH COMMUNITIES



42

A group of CCB youth Innovators showcasing their washing machine

BRIQUETTES



During the year we embarked on expanding the briquette project as one way to contribute to environment protection. At least 200 women have been engaged to produce maize and soya beans as one of the raw material for production of briquettes. At community level at least 27 women trained on briquette making and use and have successfully integrated briquette use as energy for safe cooking. From the different activities undertaken, we produced and sold a total of 2,872 kgs of Briquettes. The community is slowly picking up on the use of briquette and we plan to reach out to more people. We produce using motorized and manual machine to get quality briquette.

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Briquettes on display at the Harvest Money expo

ENVIRONMENT & ENERGY

For Kulika Uganda, environment is a source of our livelihood thus it is a cross cutting issue in the work we do. Within Creative Capacity Building trainings, we focused on developing technologies that solve energy needs of the communities. To achieve environment protection these have been designed to use solar energy, are fuel efficient, encourage recycling and utilize available local materials. The technologies included; 8 washing machines, solar lighting systems, phone charging, Mobile Ambulance carts, Oven, water cooler, Juice blender, charcoal grinder. All of the technologies are being used within the community for example one of the groups with a solar phone charging systems now earns atleast ugx 4,000 shs from charging community phones.



"I am able to charge my phone for free using the phone charger I developed and I now make money while charging for others"

A group of CCB youth Innovator showcasing their mobile phone

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BIOCHAR



This is one of the renewable technologies promoted by Kulika Uganda to boost crop production and conserve the environment. At least 83 farmers (32 male, 51 female) were trained on making and use of biochar. Biochar is made of agricultural waste materials rich in plant nutrients. The uniqueness of biochar is that it has long active effect in supplying crops with plant nutrients and it is very effective during dry season compared to other manures. Biochar can be used when planting all types of crops.

Biochar ready to be used on the farm

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FOOD SECURITY AND MARKET SYSTEM DEVELOPMENT

"Changing dynamics in the community is forcing individual members to comply/fit in hence need for improved systems or crop marketing agricultural produce."

A) SOCIAL INNOVATION

Social Innovation approach enables Kulika Uganda to build the capacity of the farmers to farm as a business. During the year, we worked with 40 groups who adopted good agronomic practices and enabled them to produce significant crop yield. The groups are being prepared to form a marketing association.





B) SUSTAINABLE AGRICULTURAL VALUE CHAINS
 We aim at increasing production and marketing of agricultural products for improvement of livelihoods. In 2021, we implemented activities aimed at promoting the growing of some of the key crops that play a central role in food security and income generation. Moreover, crops like cowpea, millet and sorghum have a variety of uses and yet their production is going down.

During the year we evaluated crop production systems with the objective of optimizing crop yield and quality. Using the pairwise ranking, the focus group discussion revealed several attributes that were preferred by the farmers. It was evident that the farmer's preference for crop varieties was skewed towards market and less on food security. Balancing the two areas for household sustainability will be an important part of Kulika Uganda's work.

Other activities undertaken included training of trainers, conducting farmer participatory research for the 4 crops, seed multiplication at farm level and evaluation of the yield from different plots. This was done in collaboration with the district and Senior Research Technicians from National Semi Arid Resources Research Institute (NaSARRI).

A farmer carrying millet fingers

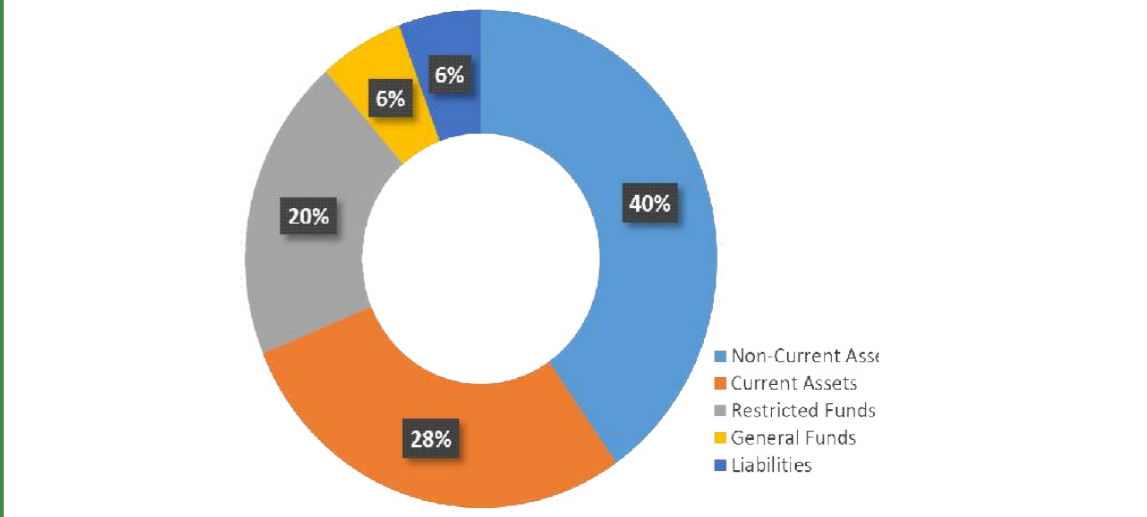
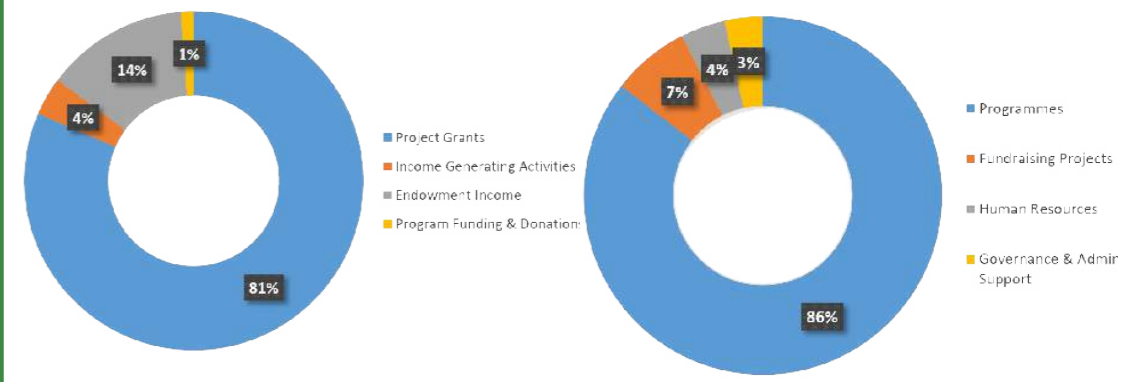
FINANCE

The Finance, Human resource and Administration function provided support that enabled effective delivery of the programme and income generating activities as well as efficient financial management and administration of the organization.

Good progress was made on most of the strategic priorities despite the challenges which were a result of the Covid-19 pandemic. Implementation of good policies and procedures enabled employees to achieve the set targets. The governance structures provided the necessary guidance in directing the organization's affairs, while meeting the appropriate interests of the relevant stakeholders.

During the year, we reached out to stakeholders and efficiently utilized the revenue-generating resources at our disposal. We generated total revenue of UGX 4,662,175,719 for the period ended 31 December 2021. 81% of this revenue was raised from various partners for specific project support activities, 19% was raised from local sources including endowment and income generating activities. Total expenditure of UGX 5,072,803,742 was incurred. 84% was spent on programs support activities, 16% was spent on the training center activities, governance, human resource and administration support.

The annual financial statements were audited by M/s Mukasa Yiga & Company Certified Public Accountants. From the Auditors' examination, proper books of account had been kept and that organization's financial statements were in agreement with the books of account as at 31 December 2021. We are well positioned to take on new opportunities, especially enterprises that will see us sustain our reach to the most deserving communities. We pledge to remain prudent and to maintain the track record of probity. The charts show the summary of the financial performance during the year. chart 1 shows sources of the funds that were received in 2021



PUBLICITY

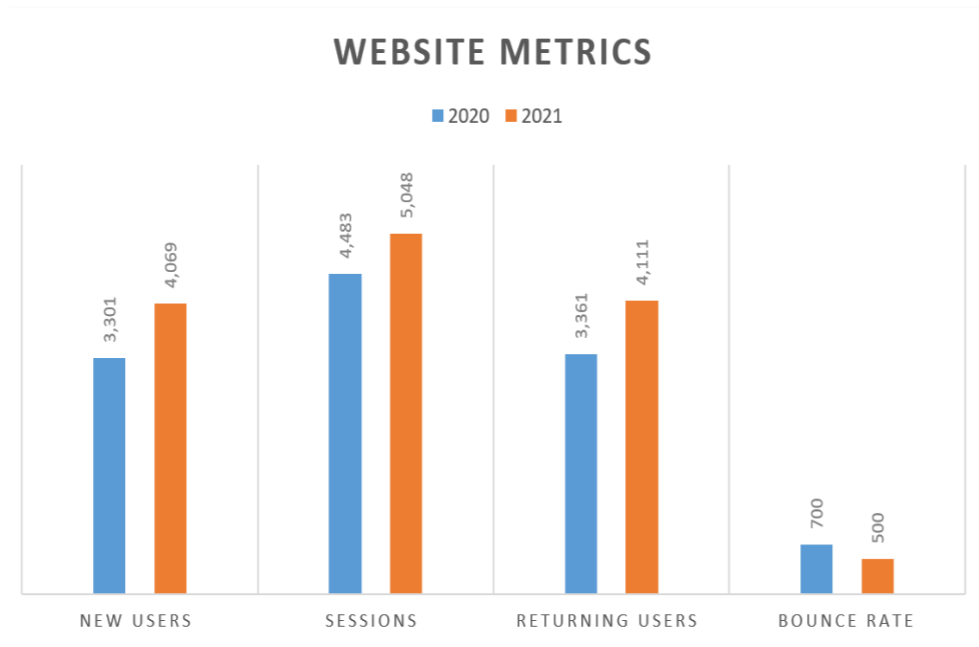
Below is a brief review about the user's engagement and also describes the content nature of the website and social media pages for maximum user engagement.

Facebook metrics for 2021

There was a page reach of 17,258 at 53.3%, Page new likes 236 a 345.3% increase. 2502 new unique views, 5,818 engagements and 17500 impressions and Facebook Page visits 632 96.3%. Total weekly impressions of 8,728 were registered. Based on the gender information female attributed 25.3% and Men 74.7%.

Twitter

We reached a total of 3421 views through our posts. Our unique views registered were 327 new page viewers.



Website metrics for 2021

There was a 23.27% increase on new users from 3,301 to 4,069 with a 12.60% increase on sessions from 4,483 to 5,048. There was a significant improvement on returning users from 3,361 to 4,111 which was a 22.31%

OUR SUPPORTERS

Kulika Uganda works with a range of organizations to contribute to our mission and vision. *Our sincere gratitude to the funders, partners, networks, friends and collaborators who walked with us to transform livelihoods in 2021*





FRIENDS OF KULIKA

- Viv Horton
 - Avril Bellinger
 - Alan Cooper
 - Peter Reed
 - Lisa Paul
 - Helena Morado
 - David & Johana Thompson
 - Gerry Darichuk
 - Lynnea Brinkerhoff
 - Yupin Chao
 - Marjorie meyers
 - Natalie Kofol
 - YourCause - Medtronic Foundation
 - Awaati Mabel
 - Sandra & Anthony Herberts
 - Florencia Gay
 - Kalyango Fred
 - Martha Thompson
 - Amy Smith
 - Simon
 - Ralph
- Victor Perez
 - Nicole Paul
 - Donald Paul
 - James Elvis Mbiru
 - Jacqueline Lerch
 - Saskia Kinghorn
 - Madeleine Collier
 - Julie Abrams
 - William B Gow
 - Anonymous
 - Maggi Heilweil
 - Catriona Slorach
 - Maria Miller-Lindenlauf
 - Dorothy Ford
 - Deirdre Ford
 - Richard Bartlett
 - Natalie Reeve
 - Ann Parsons
 - Senoga

OUR VISITORS





KULIKA UGANDA
Transforming Livelihoods
SINCE 1981



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