

ANNUAL REPORT 2019



KULIKA UGANDA
Transforming Livelihoods
SINCE 1981



KEY EVENTS/ACTIVITIES

January-March

Recruitment of Key Farmer Trainees

Hosting agro-ecology actors

Hosting Open University day school

Establishment of briquette market enterprise

Initiate research on local concoctions

Training farmers in ecological organic agriculture in Busia and Tororo

Hosting intern students from Ugandan institution

Processing and marketing of honey



April-June

Research on local concoctions

Registration into the U.N. portal

Tree planting in Wakiso

Training farmers in ecological organic agriculture in Busia and Tororo

Radio talk show on promoting organic agriculture

Hosting open-university day school

Upgrade of the Kulika Training Center, courtyard and walkways

Field attachment for 7 key farmers

Organizational capacity assessments and audit

Board and Committee meetings

Launching of EOA project

Processing and marketing of honey

Conducting key farmer training

Stocking 100 new layer birds

Establishing Mushroom Enterprise

Reflection meeting with farmer groups in Eastern Uganda

KEY EVENTS/ACTIVITIES

Hosting EOA Knowledge Hub partners

Research on local concoctions

Hosting look and learn visitors at the Kulika Training Center

Training women in Briquette making and use

Hosting Farmer Field Day for farmers in Busia and Tororo

Hosting IDDS International Design Summit

Hosting Open University day school

Working with International Graduate Development program

Processing and marketing of honey

Hosting interns from The Netherlands, Germany, Greece, Uganda

Conducting key farmer trainings

Establishing banana plantation of 100 suckers

Training 167 youth with support from Heifer International

Board and Committee meeting

Training farmers in ecological organic agriculture

July-September



October-December

Processing and marketing of honey

Hosting visitors at the Kulika Center from PELUM

Training students from Kampala International School

Hosting Day Schools

Key farmer Training

Co Hosting the ReflAction workshop in Kampala

Reflection meeting with Key farmers

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GOVERNANCE

Founder & Benefactor

BOARD OF TRUSTEES



Patricia Brenninkmeyer

BOARD OF DIRECTORS



ABOUT KULIKA

Kulika Uganda works with individuals and groups living in communities to improve livelihoods. The interventions contribute to agricultural development through sharing knowledge and skills in ecological organic agriculture, education scholarship for capacity building, championing of vocational skills for the youth, community development, support to student internship in agriculture, development of value chains, support to marketing of agricultural produce, To achieve the set goals, the organization is rooted in the values that safeguard people and the planet namely.

VALUES

- Integrity: probity in financial management, accountability and honesty in dealings with all stakeholders, rootedness in the values
- Commitment; hard work, professionalism, effectiveness
- Teamwork; working and acting together in the interest of the common organizational goals
- Respect; Appreciative of diversity in communities and the environment
- Learning; understanding that the context demands continual change, reflection, development and adaptation.



VISION and MISSION

The Vision is Enhanced Livelihoods

The mission is to provide relevant skills and technologies to empower rural communities.

MESSAGE FROM CHAIRMAN

With gratitude, I present to you this annual report 2019, a testimony of our contributions to the growth of agriculture and education in Uganda and the improvement of livelihoods. I believe that having a bright future depends on the present. The work that Kulika Uganda does largely reflects this statement.

There are many ways to tell the work of Kulika Uganda. We could talk about the training of the farmers, the continuous interactions we hold with them to promote learning, the passion of sharing what works and eliminating what does not work, making clarifications about the controversies that surround the sectors that we work in and how we have steered through the challenging environment with tight resource envelop and yet be able to serve the people with commitment. The most important is how the people have responded. Their sighs of relief after being heard and listened to and their hard work to make it all happen.



Mr. Deogratias Yiga
Chairman

As we look into the future, our values become even more relevant. During the year, we implemented 90% of the activities that we had planned for and reached out to 56,846 people.

At the Kulika Training Centre, we hosted visitors from Uganda including those within the east African region, and a range of international organizations. Student interns and students on look and learn visits. This demonstrated that the message of EOA is still relevant and gaining popularity for the core values that it holds for the health of the people and planet.

In Busia and Tororo, we continued to train over 6,000 farmers in Ecological Organic Agriculture and Creative capacity building. This project is implemented in partnership with World Vision and EU.

During the year, we launched a new project; Mainstreaming Ecological organic agriculture into Agricultural Systems in Africa in partnership with Bio vision and Pelum Uganda. The focus is to engage communities in value chain development for organic products and to increase the share of quality organic products at the local, national and regional markets.

We signed Memorandum of Understanding for a new project; Reducing poverty by promoting professional training for 2,450 adolescents from refugee and host communities in West Nile". The 2-year project is funded by BMZ, and Malteser International.

In the imminent strategic plan evaluation, we commit to promote approaches that facilitate us to listen more to the communities in order to realize the hidden pulses for livelihood improvement. We will encourage more 'development from within' as a tool for community empowerment. The bed rock has been laid with your generous support! We owe the 2019 success to all you. Thank you very much.

MESSAGE FROM EXECUTIVE DIRECTOR

We are privileged to share with you our experience of livelihood improvement in 2019. Livelihoods is an old age terminology which is applicable across decades and communities. We derive our definition year after year and that supports us to amplify the voices of the people we serve. We have realized that it's a terminology that develops; it's not static!

The nature of our intervention has food and income at the centre. During the year, we worked with youth, women and men and collaborated with likeminded organizations to contribute to the growth of Ecological Organic Agriculture and employable skills in Uganda.



Picking up from the previous year, we rejuvenated our Key farmer training. The training was conducted within 1 year, broken into block of residential and on farm training with adequate follow up phases to encourage learning and provide the much-needed extension services. These farmers successfully completed their training.

We continued working with farmers in Busia and Tororo under the EU-World Vision partnership. As co implementors, we trained 6,000 farmers in organic methods, introduced creative capacity building methodology as well as facilitated Farmer Field days to show case and share our experiences with other stakeholders. We learnt that this were well attended and it implied that such days could be popularized to attract more people to learn. We also learnt that there is no one way of delivering the message of ecological organic agriculture. We confirmed our belief and practice that farmers can actually train fellow farmers.

We worked with international students from The Free University in Netherlands to support 5 groups of small entrepreneurs to grow their businesses. The groups were based in Wakiso district. All the groups received support in areas that would propel their business ventures to the next level.

We trained 167 youth in partnership with Heifer International. These youth received skills in poultry farming, vegetable growing, mushroom growing, bakery to mention a few. The training lasted a period of 6 months.

In the year, we improved our engagements with the communities by adopting a social innovation model, where farmers are partners rather than recipients. Using this model, we experienced strengthened practical learning and training. Our enterprises are growing steadily and the learning is amazing. This include poultry, honey, mushrooms, wind, vegetables, briquettes to mention a few.

We reviewed our expenditure and noted that we had used the finances prudently and allocated it to where it really mattered. We thank all our partners, collaborators, stakeholders and friends who work to see the values we hold touch many lives! Your support brought smiles to many faces during the year. Thank you very much!

“Livelihoods is an old age terminology which is applicable across decades and communities.”

KEY RESULTS

Indicators	Year Target	What was done	Acheived	#
Number of districts worked in	5	Arua, Busia, Tororo, Wakiso, Luweero, Masaka	8	160
Number of meetings on advocacy	2	Meetings held to discuss and plan for staff capacity building	2	100
Number of people reached	20,000	Reached out through trainings, sharing workshops/meetings, look and learn, service provision, consumers of our products	56,846	284
Number of groups	20	Groups trained and supported in enterprise selection, establishment and management	15	75
Number of enterprises established by groups	15	Mushroom, poultry, bakery, maize growing, organic fertiliser making, briquettes, restaurant	13	86
Number of policy issues for research	3	Tephrosia on fall army worm, marigold for maize storage, phytoiaocca and neem for fungal infection on tomatoes, bokash for soil fertility build up	4	133
Number of Networks and Partnerships developed and nurtured	10	BMZ/Maiteser International, Bio Vision/Pelum Uganda, Feed the Future, Scope Uganda, Environment and Natural Resource Network, Graduate Development Program, Save the Children, Heifer International	8	80
Number of communities trained in climate change adaptation and mitigation	3	Training on briquette making and use, tree planting, Training communities in making and using manures	3	100
% of community members where Kulika works that have the knowledge, attitude and practice on climate change adaptation and mitigation	9,139	<ul style="list-style-type: none"> • Training on green production practices for women/youth farmers • Increase in production and implementation of at least three green production technologies per household (manure making and application, mulching, bio pesticide, soil and water conservation among others. • Enhanced awareness and adoption of green pproduction practices by communities in Busia & Tororo. • Practicing Farmer Managed Natural Resource as relevant model in soil and water conservation and boosting soil fertility that increases crop yield • Adoption of energy saving stoves. • Training of KFTS on climate change mitigation measures • Tree planting and making of liquid manures and local pesticides by the students • Training youth on compost, plant tea, green manuring making and using in vegetable and maize growing 	5,816	63
Number of EOA commodity value chains developed and promoted by type		Briquettes, mushrooms, manures for soil improvement and concoctions for pest control, maize production, ground nuts, sim sim,	2	66
Number of social business projects designed and implemented		Briquettes, mushroom, wine, honey, poultry, piggery	2	66
% increase in income from Social business projects and investments from base year		There was 63.3% increase in income since base year 2018. Sold: 4,775 trays of eggs, 782 off layers, 2,694kgs of Honey, 37 pigs, 615kgs of briquettes, 47.6 Kgs of mushrooms	63.3	422
% increase in income from Kulika centre		Farm sales, Farm tours, Use of facilities	168.6	1,120
Resource mobilization strategy in place		Strategy on resource mobilisation approved	1	100



Why

We paid attention to 'Why we did what we did' all through our work during the year. For example, we asked, why are we involved in ecological organic agriculture and education activities? We had so many answers but a few of them stood out. We recognized that there was no need to do anything if the people and the communities didn't need it. It was important because education is a core aspect in livelihood transformation which cuts across all ages. We noted that in the context of having less than what you want, the why question assisted us in distributing the resource envelop meaningfully.



How

In the "How" questions, we critically assessed the way to do our interventions, and by what means. We referred ourselves to the strategic plan for the specific approaches and the following stood out; by means of direct intervention to the people we serve, through use of conversations to amplify voices to choices, by engaging bottom up approach, encouraging dialogues with partners and stakeholders, working with partner organizations, being present among those we serve, allowing the agenda to be set by the people themselves...



What the communities did; Voices to Choices

There was a growing interest from the communities for skills and knowledge in ecological organic agriculture, vocational skills, creative capacity building, marketing among others. Guided by the mandate to transform livelihoods by promoting education and agricultural initiatives, Kulika responded through provision of relevant skills and technologies and development of social innovation system to empower communities.

Listening to the communities is a powerful strategy in addressing what matters to the people you serve. Beyond our agenda, the communities and the people we serve have their own agenda. Many times, we think for them and yet the perfect strategy is vice versa. It involves a range of integrated actions on the part of Kulika from building on patience, time and carefully allocate resources to where it is deserved.

TRAINING IN ECOLOGICAL AGRICULTURE

Key Farmer training; An experience of building values that last!

In amplifying the voices, Kulika rejuvenated and facilitated the farmer training which entailed residential and on farm periods. This long one-year training strengthens farmers capacity in many ways; from gaining the skills in agriculture and vocational areas for proper training of farmers strengthens farmers capacity in many ways; from gaining the skills in agriculture and vocational areas for proper farm management, value chain development and marketing to gaining confidence to speak and advocate for good agricultural practices in the areas where they live.



Each of the 7 farmers envisioned what an improved livelihood would be in his household. This was done before the training started. This enabled each of them to voice what livelihood they envisaged and so worked hard through the training to achieve it. The farmers have been supported on the farms to put into practice what they learnt through farm support visits.

Pamela;
"The training has given me knowledge and skills on improving agriculture using locally available inputs"



ENHANCING THE GREEN ECONOMY

K TO STIMULATE LIVELIHOODS

Kulika Uganda in partnership with World Vision are implementing a project in Busia and Tororo. In the second year of the project, farmers are adopting what they learnt. During the monitoring conducted, it was noted that there was an increase in production as a result of using organic agriculture technologies; at least three per homestead for example manure making and application, mulching, bio pesticide use, soil and water conservation among others. 2,524 women out of 3000 target farmers and 1,164 youth out of 1500 targeted have implemented and adopted. In September 2019, 1042 farmers planted groundnuts, harvested 242, 772 kg on 1003 acres, giving an average yield of 242kgs of unshelled groundnuts per acre which is above the 169kg recorded during the baseline in April 2018. We noted that the yield is still lower than 300kg per acre. This is attributed to exhausted soils which is being improved on through manure making and application.

Kulika Uganda promotes farmer to farmer extension. We believe that farmers can train their fellow farmers effectively. During the year, the chairpersons of the farmer groups attended refresher training on organic farming techniques in production and later trained their group members. This was done practically using the farmer field school approach covering the topics of soil fertility building and management (composting, plant tea and liquid dung manure), soil and water conservation and construction of contours. Out of the 4,000 farmers targeted for quarters 3,701 farmers (992males and 2,709 female) were trained.



STIMULATING GREEN

F LIVELIHOODS CONTINUED

Farm inspections done and a growers list for 2,060 organic sesame and groundnut farmers (a step towards organic certification) was created. A total of 1849 farmers attended trainings that covered Organic soil fertility enhancement methods, Organic production and storage techniques, Hygiene and sanitation practices at household level, Environmental conservation practices, Plant hygiene, Sustainable natural resource (land and water) use will being mindful of the future, Records keeping, Process of selecting a village contact farmer, care and protection of children and pregnant women and Proper waste management at household and farm level.

Project Reflection meetings

Through quarterly reflection meetings, organized and attended by partners, project progress in line with production and productivity and product market linkages was assessed. In total, 30 stakeholders (26 male and 04 female) participated in the meeting. Through the meetings, modification to the intervention were suggested such as Increased field follow up, identification of best farmers and rewarding best performing individuals to motivate others; enhancing exchange visits among project groups and introduce farmers' group competitions; contract farming, enhance CVA practitioners' capacity on market facilitation to enable them assist farmers on market engagement and integrating practicing farmers outside project areas.



FACILITATING INTERNSHIP TRAININGS

The Kulika Uganda Internship Training Program offers opportunity for practical experience to students from a range of institutions, specifically in agriculture and business development. During the year, the period of internship differed from institution to institution; hence, their presence at the Centre was evenly distributed within the 9 months of the year. The students attained new practical skills to augment the theory learnt and gave them edge in the world of employment.

A total of 30 students conducted internship at the Centre; 15 from The Free University in The Netherlands, 11 from Bukalasa Agricultural College, 1 Nyabyeya Forestry College, 1 student from Germany 1 student from Greece, 1 student from Busitema University.



UGANDAN STUDENTS

The Ugandan students conducted internship as a mandatory step in completing semester studies at their institutions of learning. Kulika Centre offered them an opportunity to practice what they had learnt as well as undertake new learning in ecological organic agriculture guided by organizational trainers. The two months of practice enabled the students to gain the following skills; quantifying manure that can be used in one acre using the small plots in which they practiced in, learning and making different organic pesticides and application to the crops (cabbages, kale) making organic technologies for soil conservation and vegetable production (mandala gardens, double digging) garden, making bio fungicides for tomatoes growing, banana planting using organic manures, irrigation methods, design small gardens for peri urban, castration of pigs and goats, and dehorning of goats, debeaking in poultry, vaccination of the layer birds, extension work in deworming the zero grazed cow, tagging of the animals and feeding the cows.

The students also learnt from practicing farmers on farm establishment of small kitchen gardens and their management and establishment of tree wood lot. They also got skills on designing the hand presses for briquette making using biomass.

In mushroom growing, they learnt socking cotton and, sterilizing and packing it in garden kits introducing the mushroom seeds and establishing the kits to the main garden.

To limit the wastage of fruits that always happens in farms, the students were trained in value addition. They learnt how to make wine using the local fruits (pineapple, hibiscus, rosella) from processing the fruits to filtering and packing into bottles.

Kulika is engaged in processing and marketing honey. They learnt skills on honey processing e.g. sieving honey and packaging the honey into jars, labelling. The students also took part in marketing activities especially of honey

In organic agriculture, novel practices are encouraged. They learnt to establish a nursery bed for management of the seedling, potting and transplanting the seedlings into the main garden.



INTERNATIONAL STUDENTS

Group 1



Group 2



Group 3



Group 4



Group 5

The 15 students from The Free University in Netherlands worked with 5 groups from Wakiso district to develop their businesses. The business included the following; catering, bakery, honey processing, making of manure and briquettes. The support was conducted under the Kulika outreach activity for the communities living around the centre. They particularly developed business plans for the groups in line with the product the group was engaged in and provided supported of tools and equipment to aid their work.



Follow up visits were conducted to the groups to assess progress and to facilitate further growth. The group that was engaged in briquette making worked hard and bought a plot to expand on space of operation. In this plot they built a kiln for carbonizing the bio mass they use for briquette making. They grew mushrooms which they sold off and used the money to partly complete building a 3-room store. The Women make their own briquettes for cooking, thus saving time to do other productive work instead of looking for fire wood. The briquettes are made from household biomass, hence making income from waste. They have learnt to work as a team and have started a saving scheme

The group that was engaged in biochar had stock of bio char in a drum of 50-liter capacity. They had made 650 kgs of biochar since August 2019 and sold it off. They had collected good amount of stock for carbonization. They diversified their enterprise by engaging in poultry keeping. They reported that they sold off two batches of 200 broiler chickens. With the experience gained, the 3rd batch of 250 broilers was booked.

The group that was involved in bakery reported that the members learnt how to use the sealer for snack packet. This simplified their work and they no longer got fire burns. They use the kitchen weighing scale to pack actual measurements. They adopted labelling which helped them to increase their sales. They got a bar code that has enabled them to penetrate more super markets. They have been able to train school children on making daddies during school holidays. They started to save their profits which enabled them to buy stock in bulk.

In Kulika Uganda, the team helped in business analysis which included; break even analysis, sales administration and marketing strategy. This has simplified setting of production and sales targets for the income generating activities. They provided support of the generator for sealing honey, 20 plastic crates for storing and carrying honey to the market and supported the processing technician with plastic calipers and new clutches to ease her movement within the unit. With the support, the processing speed has been improved whilst simultaneously decreasing the loss in honey. The honey is now sealed and packed within the honey unit instead of the packed honey jars being transferred to the main building where it spills during transportation.

FACILITATING OUTDOOR ACTIVITIES

This is an annual training that Kulika Uganda undertakes in support of the out door activities of Kampala International School of Uganda. This year, the 25 students made 17 hanging gardens planted with kale and onions, they planted 200 seedlings of kale in the mother garden, they planted 42 gardens of mushrooms, made 30 litres of local pesticide and subsequently applied on the crops, 90 litres of animal liquid manure, 100 litres of plant tea, made 10 kgs of briquettes, made 6 litres of yoghurt, 3 sack mounds planted with vegetable seedlings. The students also planted trees as an exercise, specifically they planted 20 jack fruits and 20 guava tree seedlings.



There is a loose partnership that has developed over time, in a period of 3 years between Kampala International and 2 primary schools (Building Tomorrow Academy and Gobero Primary School) in Namayumba. Kulika Uganda facilitated this development as a way to connect Urban school and rural school children, to enhance learning and create opportunity of motivation among the school going children. This model is tightly built within the school garden projects that Kulika facilitates in primary schools for midday meals and learning.

ECOLOGICAL ORGANIC AGRICULTURE (EOA) FOCUS

Ecological Organic agriculture is a movement that involves multi stakeholders who are willing to take on the agenda of social justice and promote fair prices to farmers. Ecological organic agriculture in Uganda has a big potential and there is desire by the stakeholders to take it on. This requires gradual process and a lot of sensitization, promotional campaigns, capacity building and support for production and marketing.

ECOLOGICAL ORGANIC AGRICULTURE EXHIBITIONS

Agricultural exhibition is one of the methods of training, delivering the innovation, new information or new technology to the farmers. It is meant to inspire and increase the desire of farmers to know more about what is exhibited and to create understanding of what alternatives are available in relation to their interests, thus providing opportunity for self-empowerment through obtaining new skills and knowledge. To some extent, exhibitions are used for publicity and marketing.

During the year, Kulika Uganda participated in 4 exhibitions. The products displayed included, Katu Honey, Katu wine, manures.



We participated in the green world exhibition at Wakiso organized by Pelum. It was an opportunity to train other exhibitors and those who visited our stall on the importance of Ecological Organic Agriculture. We displayed our organic concoctions that help in pest and disease control on the farm.

We participated in the exhibition at Iganga organized by the Uganda Ministry of Gender and Social Development. This was to encourage innovations and value addition among people living with disability. Due to the distance, we only displayed Katu Honey and wine. We taught exhibitors the organic ways of value addition without compromising the quality of the products, conserving the environment and the safety of the consumers.

Our participation in the Indigenous food fair organized by Pelum at Lugogo grounds provided yet a unique learning and experience for both Kulika and the farmers. Being defenders of the 2018 award as the best exhibitors, the competition was tight with several Organisations displaying improved technologies. We had an opportunity to learn new ideas to maintain Indigenous foods and value addition.

We participated in the Rubaga exhibition organized by Kampala City Council Authority (KCCA) and Buganda Kingdom. We made useful connections with organizers from the Ministry of Gender and Social Development. They challenged us to think of participating in international exhibitions given that our product is purely Ugandan.

In all these exhibitions, we sold Kulika organic products, and services. We learnt how to improve our production and value addition processes after sharing experiences with other actors.

FACILITATING DEVELOPMENT OF ORGANIC PRODUCTS

Our field work activities are filled with questions from the farmers on what alternatives we do have for crop and animal growth, pest control and disease management. To generate new knowledge for the farmers, Kulika Uganda engaged in lean research using local materials.

Concoctions	Local Matrials Used	What it controls	Where it is applied
tephrosia	Tephrosia leaves, wood, ash, soapy water	aphids, American boll worm, thrips, army worms and mites	Vegetables
Lipher	Agriculture lime Sulpher	Fungal Diseases	crop growth boost
Tithinia solution	leaves	builds resistance to pests and diseases	root zone of vegetables
Animal liquid manure	Goat droppings	Soil fertility improvement	root zones
Vermin tea	Waste product from	Soil fertility improvement	applied on vegetables
Compost manure	Animal droppings, farm twigs, hairy plants	Soil fertility improvement	all crops including vegetable and fruit trees
Native microbes	molasses, dry leaves of all the crops grown in the garden, rice brand	multiply the beneficial microbes in the soil which suppresses the pathogens	Soil additives
Rooting hormones	hormones from any germinating seed	Disease control	Used to treat planting materials
Biofertilizer Bokashi	was made from maize brand, yeast, charcoal dust, molasses and coffee husks	Soil fertility improvement	Crop roots
Nutrient releaser	ash burnt from wood	Soil fertility improvement	Crop roots
Foliar spray supper grow	Fresh manure, milk under aerobic reactions (airtight condition)	Pests	Leaves of Vegetables

Our learning

- All the concoctions were effective when applied 2 times a week.
- Rain affected most of the treatment because it tended to wash it away
- Where the soil was sterilized and no manure added, the tomatoes were stunted. This implied that manure was an important ingredient in the growth of tomatoes.
- Tehprosia is broad spectrum and controls many crop pests.
- In general, the concoctions improve the yields of the crops grown and the soil performance, reduce the pests prevalence and boost crop growth.

MARKETING AND MARKET DEVELOPMENT

Having noticed that farmers face the enduring challenge of where to sell their products, our marketing strategy focused on working with farmers to find the market for their produce while expanding the customer base for the Kulika organic products and services which include; Katu honey, Katu wine, briquettes, yellow yolk eggs, pigs, vegetables, accommodation and training. This marketing strategy aimed at improving the traceability of our products and improvement of livelihood for Kulika trained farmers.

During the year, Kulika Uganda visited and discussed with farmers to produce and supply raw materials to support the expanded enterprises at Kulika training Centre. Market linkage was sought for the farmers' products that Kulika was not able to use. For example, our marketing team supported the Maranatha youth group to sell off their Kroiler chicken, and biochar fertilizer. We co-opted a number of farmers during the exhibitions in order to promote the different organic products and crops that they produce.

In July 2019, we supported 4 youth self-help groups to improve their marketing skills, branding and market linkages for their products such as, briquettes, snacks, yoghurt, biochar fertilizer and mushrooms. This was achieved with the support from the Graduate students from Netherlands. By the end of the year, these groups reported improvement in their sales and increase in customer base.

In addition to marketing Kulika organic products, we focused on marketing the Ecological organic Agriculture practices (EOA) to the communities. We worked with Heifer International to sell our EOA practices to the youth in Namayumba, Kakiri and Masuliita sub counties which resulted to the Youth training.

We believe that increasing the existence of organic products in the market will promote healthy foods for the people and environmental sustainability. This is as a result of using and strengthening EOA practices in agricultural production and value addition. This is why, we have continued to reach out to more supermarket and individual to buy our products.

To achieve the above, we participated in exhibitions, route sales, person to person discussions, social media marketing and working groups. Our team participated in 4 exhibitions at Wakiso district organized by PELUM Uganda, Iganga organized by the ministry of Gender, Rubaga division Organised by Kampala Capital City Authority and Buganda kingdom; and the indigenous food fare organized by PELUM at Lugogo. In all these exhibitions, we displayed and sold all Kulika organic products.

Challenges

During the year, the team worked to overcome the major challenges in marketing such as getting the quality raw honey of moisture content 16-18%, high costs of transportation, packaging, research and development. This was partly achieved by use of safe bodas to deliver products, planned routes that enable the carrying of products in bulk and purchase of packaging materials in bulk. Many times, the use of telephone communication for picking orders rather than physical visits was encouraged.

KULIKA TRAINING CENTER ECOLOGICAL ORGANIC AGRICULTURE



The first objective of the 2017-2022 strategic plan focuses on strengthening Kulika Uganda status in EOA. The training centre contributes to the achievement of the objective through its activities and enterprises. These different activities and enterprises form an integrated ecosystem, hence creating favorable conditions for the health of people and planet.

The Centre has continued to be an icon for training and learning in Ecological Organic Agriculture for individuals, groups, schools and communities. To make this happen, several crops and animal enterprises and training activities were introduced while those that were already established continued to be strengthened.



Those that were established included; biotechnology research to contribute to the body of knowledge and skills in EOA, growing of mushrooms, making of briquettes, establishment of banana garden using carbon-based fertilizers for water retention and re-introduction of the Key farmer training.

On the other hand, those that were strengthened included; internship program, facilitation of outdoor activities for schools, consultancy in EOA, outreach activities to farmer groups, wine making, poultry keeping, honey processing and vegetable growing. the progress of these enterprises and activities have been explained in the different pages of this report.

The growth in the number of activities undertaken translated into increase in knowledge and skills shared with the learners, new partners and a rise in number of visitors from within and outside the country. To make our visitors comfortable, we improved on the outlook of the courtyard and walk ways.

For each enterprise we have been able to learn the growth patterns both in yield and income. With that we are in a good position to share practical experience of the dos and don'ts.

We marketed the centre through a number of ways; i.e. use of brochures, meetings, offering quality services and improving the outlook. Snow balling was one of the methods that worked well in getting new people who visited the centre. As a result, the revenue generated was used to run activities.

During the year, the centre screened the flow of activities and aligned tasks according to the nature of enterprise to achieve reduction of costs of production. In order to have a deeper understanding of the cost-benefit analysis, the centre designed data management sheets to capture data at all levels for all enterprises.

CONSULTANCIES

There is a continued need to share EOA principles and practices with likeminded Organizations. For Kulika Uganda, being the leader of choice in the promotion of values of EOA is paramount because we believe that every person has a right to good health and the planet needs to be conserved. In addition, conducting consultancies is yet another opportunity for us to reach out to people with a message of EOA.

We had the opportunity to skill 158 youth in apiary establishment and management, vegetable production, maize growing, poultry and piggery and production and management, bakery and mushroom growing. The training was supported by Heifer International under the East Africa Youth Inclusion project.

We undertook it with utmost commitment because it was within our strategic focus. The target group being the youths (both at school and out of school) made it more interesting and further expanded our experience in involving youth in agricultural training. The training in Wakiso district was much easier because we had dealt with development of several technologies that aided crop growth and yields. Again, something interesting aspects to compare was the location of the youth. It was easier for the youth in Mubende to engage in production of maize and beans than the youth in Wakiso district which is a peri urban area.

Before the training, the youth were facilitated to select own enterprises. It was visible that many youths selected bakery because it had quick financial returns. Some groups and individuals started small income generating activities after the training. This was a direct contribution of Kulika Uganda to the employment of youth through engagement in agricultural activities.

We undertook a training of 22 school youth from Kampala International school. We noted that school children are very interested in learning agricultural basic skills. Most of them promised to share with their parents.

With consultancies, our experience is that there is less follow up of the trained youth/people, thus leaving a gap in completing the training chain of assessing skill, knowledge use and adaptation.

IGA'S INCOME GENERATING ACTIVITIES

There is no better way to train farmers than using practical experiences. For over 30 years, Kulika Uganda has been training farmers and have learnt that a trainer is best placed to practice what he or she teaches. For the 3rd year, Kulika is running income generating enterprises for both income generation and training. These enterprises have been crafted along the curriculum and provide real time experience for the small-scale farmers who have integrated farms in their small pieces of land.

In addition to piggery, poultry, honey, vegetable production and wine establishment and management, the training function added 2 important enterprises namely mushroom and briquette making. These enterprises are in different stages of development.



SOCIAL BUSINESS INNOVATION



Working with farmers as partners was key in our social business innovation model in 2019. We believe that equipping farmers with business and entrepreneurial skills will enable them to sell their produce and earn income that enhances their livelihoods in rural communities. Kulika Uganda placed itself as the helm of social business development in order to strengthen practical learning and training for Key farmer trainers, farmers organizations, individual farmers and intern students from various institutions in Uganda and across the globe.

COFFE IN KAMULI



In 2019, we reached 100 farmers in Kisozi sub county Kamuli district by facilitating coffee through a micro crop finance loan given to Buzaya Cooperative Union. The coffee was bought from two of their primary societies of Nawantumbi and Magogo.

Total Sales of eggs in 2019

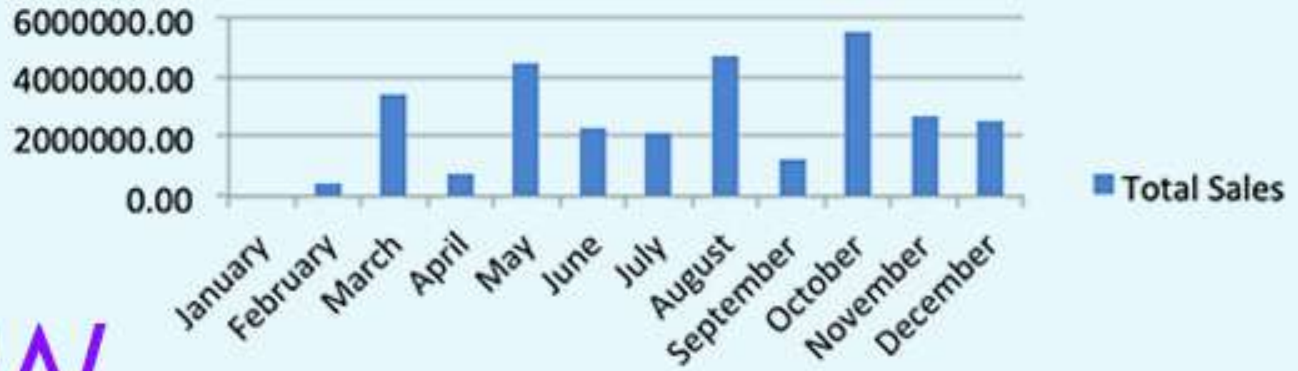


We stocked a total of 1,217 layer birds during the year and achieved 66% of our targeted trays of eggs per day. We sold 4,690 trays of yellow yolk eggs to individuals, hotels, local traders and to the Kulika Centre kitchen. 15 interns and 56 people from Caritas and Horizon 3000 from Tanzania, and Pelum Uganda were trained in poultry management skills and integration during their visit to Kulika Training Centre.

Kulika gained a good learning experience by maintaining the mortality rate at 7.5% below the standard rate of 10%. This was achieved by observing good hygiene during brooding, following the treatment schedule provided by the supplier and procuring quality feeds. Below is the year performance of the poultry (eggs production).



Total Sales of Katu honey



We continued to maintain our quality of honey bought and processed at 16-18% moisture content. With the stated moisture content, our customers enjoy the natural and original taste of honey.

During the year, we bought 4,529 Kgs of honey of raw honey compared to 1,435kgs purchased in 2018. This was made possible by the improved sourcing of quality honey and the grant we received from KU 1981. Although there was an improvement in the amount bought, the total for the year wasn't achieved. Initiatives have been set in place to collaborate with farmers in Eastern Uganda to produce honey. However, the realization of this initiative is still being challenged due to the cost of modern bee hives.

To date we have sold 2,694kgs. With the current position, we have achieved 25% of our targeted quantity. Initiatives have been set in place to collaborate with women farmers in Eastern Uganda to produce honey. Above is the performance of Honey in 2019.



A banana garden with 250 banana plants was established. The holes were layered with poultry litter, mixed with charcoal dust to improve on water and nutrient retention.

By the end of the year, the plantation was at the 7th month of growth. The first fruits will be harvested in the coming year.



MUSHROOM GROWING

We established 94 gardens of mushrooms and harvested 143 kgs of fresh mushroom (equivalent to 28 kgs of dry mushroom).



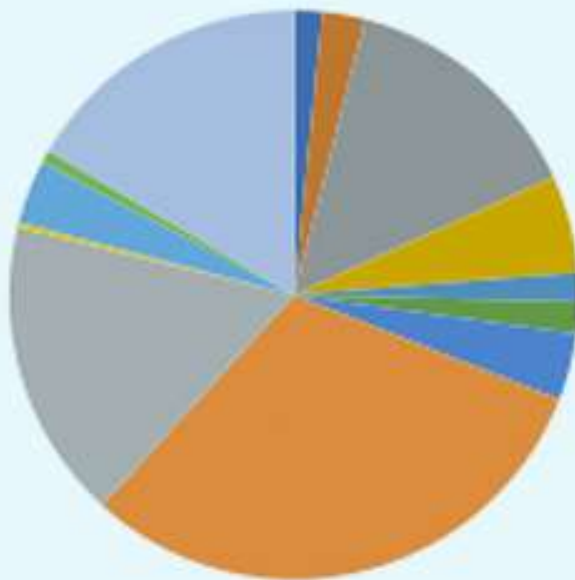
The mushroom is sold to the Kulika Kitchen and to individual consumers. The gardens are used for training as well as income generation.

PIGGERY ENTERPRISE

In 2019, we raised and sold 37 piglets of large white breed to the farmers within Wakiso district. We restocked 5 gilts so as to achieve our target of having 12 sows by 2020. During the period, we noted 18% increase in the revenue in the piggery enterprise. This was achieved by selling off piglets immediately after weaning. We also achieved reduced mortality rate during and after birth.



VEGETABLES



- Bugga
- Cabbage
- Carrots
- Coat Meal
- Egg Plant

During the year, we continued to grow assorted organic vegetables and fruits. Which include spinach, kale, cabbage, chinese cabbage, bugga, French beans, pawpaws and pumpkins. There was 18.6% increase in the revenue earned from vegetables in 2019. Most of the vegetables were grown by the intern students from Bukalasa Agricultural college, Busitema University and Kumi University.

Above is the performance of different vegetables grown at our demonstration plots.



BRIQUETTES

We promoted production and use of briquettes at the Kulika Training center. An average of 300kgs of briquettes are produced on a monthly basis using a manual system. These are sold within the community, and staff members. The production is underway to be stepped up to a motorized system.

Having developed the product, training was then extended to interested groups as follows; 14 women from Namayumba, Youth group from Mabanga Village, 7 Key farmer Trainers (2 females, 5 males) at Kulika Centre and 15 intern students (6 girls, 9 boys) from Bukalasa Agricultural College and Busitema University.



MAINSTREAMING ECOLOGICAL ORGANIC AGRICULTURE INTO AGRICULTURAL SYSTEMS

Kulika Uganda is in partnership with Biovision Africa Trust and Pelum Uganda are implementing a regional Consortium Project: Mainstreaming Ecological organic agriculture into Agricultural Systems in Africa. The project is in its second phase which was initiated in May 2019. The project is implemented in collaboration with Pelum Uganda, Uganda Martyrs University and (Eastern and Southern Africa Small Scale Farmer's Forum) ESAFF. The project operates in the central region in the districts of Masaka, Luweero, Wakiso and Mukono. For Uganda, the crops selected are tomatoes, hot pepper chilli, cabbages, watermelon, avocado and pawpaws

The aim of the project is to transform and create sustainable food systems through promoting ecologically sound strategies and practices among diverse stakeholders in production, processing, marketing and policy making, to safeguard the environment, improve livelihoods, alleviate poverty and guarantee food security. The overall goal is Improved quality of life for farming households resulting from mainstreaming EOA technologies and practices into agriculture systems.

Kulika Uganda is implementing Pillar 3 of the project with the objective to substantially increase share of quality organic products at local, national, regional and international markets through value chain development and market strengthening. The outcome is to increase the share of quality organic products at the local, national and regional markets by 10% increase in household consumption of organic products disaggregated by gender and youth by 20% and increase in incomes of organic farmers households, disaggregated by gender and age by 20%.

Kulika Uganda organized one inception meeting In Luweero, and another one in Wakiso districts. In the 2 districts the inception workshops attracted 26 and 43 participants respectively. Kulika also participated in inception workshops in Mukono and Masaka Districts respectively and met various stakeholders including farmers, Local Government leaders, Leaders of coffee producers and marketing cooperatives.

Kulika participated in a baseline survey in Luweero and Wakiso districts. We learnt about different services being received by value chain actors and services required and suggested by business services providers. Some of the key services received include the following; acquisition of land services, procurement of good quality and viability seeds, exchange visits training in tomato agronomy using Ecological Organic Agriculture methods, grafting of fruit trees, financial support and management, value addition services and support for marketing.

On the other hand, the services not yet received included the following; quality seeds water harvest and irrigation system, agronomic practices, organic diseases and pest control measures, agricultural credit, processing plants, storage facilities, cold change, processing equipment and packaging, support for cottage industry training to acquire skills and implement standards cold room at collecting centres, purchasing material, transport services.

The farmers mentioned a number of service providers who could work with them to offer this service, it ranged from NGOs, Government Institutions and bodies and the private sector.

APPROACHES TO PROMOTE AGROECOLOGY

During the year, Kulika Uganda used several approaches to promote ecological organic agriculture. These approaches were used to facilitate us to listen to the people and to design interventions that respond to community interests. Some of the approaches were used for data collection while others were used for training and delivering the EOI message to the communities that we work. The examples are as shown below;

People First Impact Method

P-FIM is an approach that gives communities a voice. It identifies the causes of positive, negative and neutral change in their lives. It emphasizes active listening, understanding context; shared ownership and responsibility for improved response. The method has powerful potential to inform how donors, governments and agencies make decisions. As such, it can help us make better use of limited resources to achieve more, while also fulfilling our responsibilities to donors and senior decision makers. Kulika Uganda uses this approach to increase awareness and responsibility for the quality of support we provide and build community ownership for the positive changes that we all want to see.

Farmer Managed Natural Resource Regeneration

Kulika Uganda in partnership with World Vision Uganda is promoting Farmer managed Resources Natural Regeneration in the District of Busia and Tororo. This approach is a low-cost model of land restoration involving systematic re-growth and management of trees and shrubs which are integrated into cropping systems. The immediate impacts have been an increase in crop yields, bee forage and improved energy security while providing natural inputs such as fodder and diversification of income through tree products.

Farmer to Farmer Extension (F2F)

Kulika Uganda uses F2F Extension approach in its Ecological Organic Agriculture (EOA) intervention in communities. This approach is the provision of training by farmers to farmers. Kulika Uganda has built this cadre of farmers referred to as "Key Farmer Trainers" through its training program of Ecological Organic Agriculture and farmer to farmer extension. The F2F Extension approach helps in building effective, farmer-centered extension systems as well as empowering farmers as change agents for improving livelihoods in their communities.

The Key farmers are usually members/representatives of farmer groups, trained farmers expected to train their group members and with that, the numbers of indirect beneficiaries grows. Indirect beneficiaries are what we term as 'contact farmers.'

Creative Capacity Building and Co Creation

Creative Capacity Building is a methodology/approach that strengthens the ability of Farmers to adapt or make technologies that can be useful in their daily lives. Kulika Uganda and MIT – Dlab trains communities in developing time and labor-saving technologies using Creative Capacity Building (CCB) and Co- creation approaches. These two approaches are effective in involving communities in technology design process.

GALS Methodology

Gender Action and Learning System (GALS) is a community-led household methodology that aims to give women and men more control over their personal, household, community and organizational development. It comprises role playing and visual tools to help farmers plan their lives and sustainable livelihoods. GALS uses participatory processes and diagram tools to enable household members to negotiate their needs and interests to find innovative, gender-equitable solutions in livelihoods planning and interventions. Kulika Uganda is increasingly adopting GALS methodology as an approach that promotes gender inclusion and equality in all development interventions/projects and programs.

Community Managed Seed System model

The community managed seed system aims to enable traditional farmers meet their seed requirements by improving their know-how to address basic seed production and quality constraints. A group of trained and committed farmers process seeds from individuals or groups and share seeds among themselves. These groups 'learn-by-doing' the best management options to ensure seed purity and quality of seeds they produced on-farm. Kulika Uganda supports farmer activities for the provision of quality seed.

Permaculture Food Forests

A food forest, or edible forest garden, is a food production strategy. It is a low-maintenance, permaculture garden with edible rewards. A food forest mimics a forest edge that is planted with edible plants. It is an example of a perennial garden that require less maintenance and don't disturb the soil on a regular basis. Kulika Uganda works with school to establish permaculture food forests to restore land fertility, biodiversity, and habitat while creating an edible yield.

EARLY CHILDHOOD DEVELOPMENT (ECD)

Kulika Uganda manages 3 active ECD market centers on behalf of one of its sister organisation, KaTutandike Trust Uk ,each with a capacity of accommodating an average of 75 children. These include Ggaba, Nateete and Mulago ECD.

The children admitted to the centre include babies from 6 months -5 years. For the babies, the Centre provides a safe place for them to sleep as the mothers attend to the customers in the market. Each Centre has 2 Care givers who look after all the children. In addition to providing a safe play and learning environment for children in their early years. Kulika Uganda provides support to the care givers in these respective markets by hiring an ECD trainer whose role is to ensure that all the ECD centres adhere to a strict highly nutritional diet for the children, monitor the child growth progress of all admitted children as well as incorporate a livelihood component. To complement project activities, parents and caregivers have been equipped with skills such as liquid soap making, candle making and exercise book processing to enable them develop alternative sources of income. In 2019, at least 9 such trainings were conducted.

As a result of this intervention, there has been an increase in formal education enrolment of market vendors' children into formal education structures especially those surrounding the markets. Shown in the table below:

ECD Centre	No. of Children	Promoted to Primary	Babies (below the age of 2)
Ggaba market	50 (28 girls, 22 boys)	40 (22 girls, 18 boys)	7 (4 girls, 3 boys)
Natete Market	40 (8 girls, 32 boys)	20 (2 girls, 18 boys)	10 (4 girls, 6 boys)
Mulago Market	28 (15 girls, 15 boys)	Nil	3 (2 girls, 1 boy)

Bursaries too have been setup by well-wishers and the market leadership targeting these children hoping to reduce on the burden of school fees given their parents' financial challenges.

The children do assessment tests approved by the Ministry of Education at the end of every term. This helps us to understand the children's performance and their readiness to go to the next class.

CCB

CREATIVE CAPACITY BUILDING

Using Creative Capacity Building (CCB) methodology facilitated by Kulika Uganda, the project equipped 645 (255 males and 390 females) group members and Trainer of Trainees (ToTs) from different farmer groups and cooperatives in Eight sub counties i.e. Nabuyoga Kirewa, Paya and Sop Sop in Tororo; Busitema, Sikuda, Busime and Lunyo Sub – counties in Busia district with knowledge and Skills to develop simple time and labour saving technologies such as ground nut plucker, ground nut shellers, Cassava chippers, Beans/Soya threshers to be used during post-harvest handling process.

We worked with the displaced persons from Rhino refugee settlement to co-create solutions to some challenges faced within the camps and host communities using creative capacity building approach. We worked on 6 different projects which the refugees and host communities are refining for replication within the settlements and host communities. These were;

- Pedal powered paste maker
- Irrigation system for growing mushrooms
- Charcoal briquette extruder (ejects 10 pcs of briquettes)
- Sim Sim sweet shaper
- Vermiculture liquid collection system
- polythene recycling



FINANCIAL REPORT

The Finance, Human resource and Administration function provided support that enabled effective delivery of the programme and income generating activities as well as efficient financial management and administration of the organization.

During the year, we reached out to stakeholders and efficiently utilized the revenue-generating resources at our disposal. We generated total revenue of UGX 1,052,766,635 for the period ended 31 December 2019. This was an improvement of 3% compared to UGX 1,021,770,860 that was achieved the previous year. The biggest contributor was the endowment income at 58%, income generating activities generated 18% and programme funding and donations 13%. Project Grants 11%.

Total expenditure increased by 19% from UGX 699,011,159 in 2018 to UGX 833,527,870 in 2019 due to increased investment in income generating activities.

The annual financial statements were audited by M/s Carr Stanyer Sims & Company. In the Auditors' opinion, the financial statements give a true and fair view of the financial position of Kulika Uganda as at 31 December 2019, and of its financial performance for the year then ended in accordance with the Generally Accepted Accounting Principles.

We remain committed to maintaining the track record of accountability to all stakeholders, in our journey to reach the most deserving communities. We remain grateful to all those who have entrusted us with the resources that have ensured continuity of the Organization.

The charts below show the summary of the financial performance during the year.

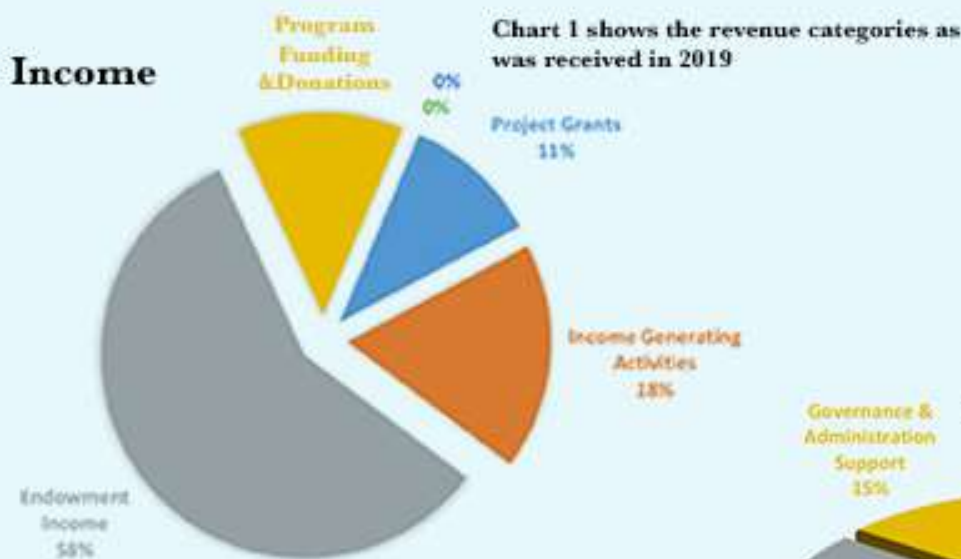
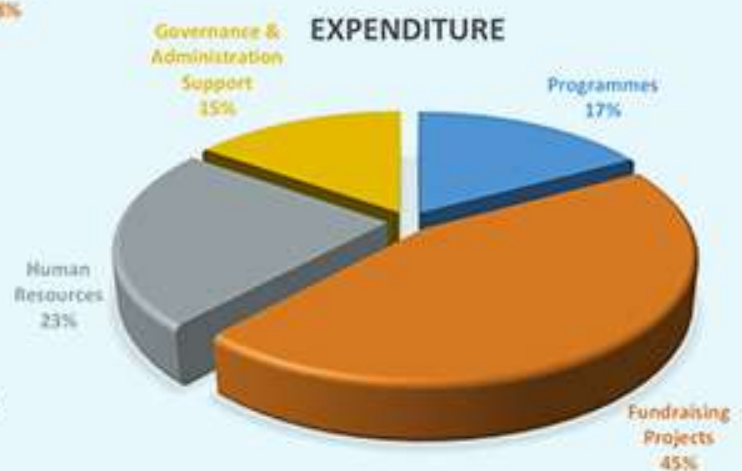


Chart 2 shows how the funds were applied during 2019



2019 PARTNERS

The old adage says 'when you want to work fast, walk alone, but if you want to walk far, walk with companions. For Kulika, partnerships are important in moving forward and walking far for the agenda for Ecological organic agriculture. During the year, we obtained new partners as well as strengthened our relationship with the old partners. With these, we were able to move long strides in the fulfilment of our vision and mission. Below are some of the organizations that worked with Kulika Uganda.

In our strategic plan, establishing partnership and strengthening our relationship with the old one is embedded in the first strategic objective. We continuously engaged Organizations mainly working in improvement of livelihoods.

We worked with the Graduate Development Program to improve the small-scale businesses of 5 groups in Wakiso. This partnership came in handy because the activity expanded and strengthened our outreach to the communities around the Kulika Centre.

We worked in partnership with MIT/DLAB to host International Design Summit at the Kulika Training Centre and Rhino Settlement. The participants designed and develop 4 projects namely; plastic paper recycling, simsim sweet molds, manually operated paste making machine, charcoal briquette machine, Liquid manure and Irrigation for mushroom growing.

This is the fourth year in which Kulika Uganda sits in the Pelum Board of Directors. Further to that, we worked with Pelum on the development of Ecological Organic Agriculture. A cause that we take with utmost seriousness. In addition to implementing some activities together, Kulika Uganda contributes in marketing and sustainable agriculture working groups.

In partnership with Pelum Uganda and Bio vision Africa Trust, we started implementation of a new project 'Mainstreaming Ecological organic agriculture into Agricultural Systems in Africa'.

We worked with SCOPE Uganda to promote permaculture and Food Forests. Kulika Uganda sits on the Board of SCOPE Uganda in addition to implementing food forest activities in Building Tomorrow Academy in Wakiso district.

We signed partnership agreement with Youth leadership in Agriculture (YLA) to train 100 women and girls in making, using and selling briquettes and biochar. YLA is USAID funded program implemented by feed the Future. This was a follow up of the earlier work in which Kulika Uganda and Youth Leadership in Agriculture skilled 2,750 youth in growing and marketing maize, beans and honey.

We entered into partnership with Malteser International and BMZ in December 2019 to implement a livelihood project for the youth in Arua. Although it started toward the end of the year, we moved quickly to make introduction with the District teams and the Office of the Prime Minister representatives in Invepi and Rhino Settlement.

We cordially worked in partnership with Heifer international to skill youth in agricultural related activities. This partnership has facilitated the skilling of over 200 youth with life skills for livelihood improvement.

We have continued to strengthen our partnership with 75 supermarkets within Kampala and Wakiso to sell our Katu honey product. Working with supermarkets create wider awareness of the existence of organic products in the market through shelf displays. They are a great link between Kulika and individual customers since they are easily accessible and getting feedback is easier.



COMMUNICATION & PUBLICITY

In comparison to 2018, there was an increase of about 300-page views per week, 500 per month. We had a total 13,848-page views from Jan – Dec 2019 on the Kulika website. We were able to reach 8,378 people through Facebook by posting activities, events and pictorials which improved from 3,400 the previous year. A total of 457 new followers joined our page on LinkedIn. On Twitter we reached a total of 2368 views through our posts. Our unique views rose to over 350 new page viewers per day and our bounce rate was at 70% whenever we posted new information. The number of exit viewers was at only 5%. The views on Ecological Organic agriculture contributed to 32%-page views, the Kulika training Centre 20%, education scholarships at 30%, and projects at 10% and job applications at 8%.

Landing Page	Sessions	% New Sessions	New Users	Bounce Rate	Pages / Session	Avg. Session Duration
Home	31	87.10%	27	35.48%	2.87	115.81
Kulika-Training-Centre	130	53.85%	7	61.54%	1.54	76.00
Education-Scholarships	300	62.50%	5	25.00%	2.25	171.63
Our-Projects	50	66.67%	2	66.67%	1.33	24.00
Scholarships	750	100.00%	2	100.00%	1.00	0.00
Jobs/Finance-And-Administration-Officer	2	100.00%	2	100.00%	1.00	0.00
About-Us	1	100.00%	1	100.00%	1.00	0.00
Districts-We-Work-In	1	100.00%	1	0.00%	8.00	268.00
Jobs	1	0.00%	0	0.00%	2.00	55.00
Our-Team	1	100.00%	1	100.00%	1.00	0.00
	63	76.19%	48	46.03%	2.33	100.73

Further interaction with the visitors proved to interest our views as they introduce new unique visitors to the page. Most of our page views were generated from the education scholarships, current running projects and visitors who were interested in trainings, accommodation at the Kulika training Centre. We will further increase our website ratings by enhancing the website using professional themes, updating the website with current and relevant information and posting the success stories.

GLOBAL SUSTAINABLE GOALS

Kulika Uganda's Contribution to the Sustainable Development Goals

The interventions carried out by the organization contribute to the achievement of 8 global goals as shown

THE GLOBAL GOALS For Sustainable Development



A LOOK INTO THE FUTURE

Kulika Uganda's experience built over 30 years has worked as our best teacher. We will leverage this to ensure that we put into good use what we have learnt to continue transforming livelihoods.

As we delve into the future, our programing seeks to deepen engagements with the communities to work as partners rather than clients. We are looking at developing strong farmers and communities who actively seek to increase their income thus improving their livelihoods. We will complete the documentation of the whereabouts and progress of Kulika alumni, building on the tracer studies, to enable closer collaboration.

Uganda has a large percentage of youth (out of and in school) who would get employed in the agriculture sector. After gaining experience that youth can meaningfully get employed in the sector, we are actively involving youth in agriculture.

We see the future providing opportunities for strengthened marketing of agricultural produce for the people we work with. These will be achieved in several ways but mainly through engaging the people in cooperatives, farmer associations, value addition and certification programs.

Kulika seeks to strengthen working with communities including refugees, schools, farming communities' groups and individuals.

Supporting activities that promote development of skills will be prioritized. Activities such as vocational training that seek to provide marketable skills for the youth will be promoted.

We are further developing the social innovation model as an extension approach to incorporate business capacity-building with community wellbeing rather than financial profit at the core. This approach encourages the deepening of the relationship with communities, widens the possibilities of grant applications, extends the range of trainings offered, and diversify Income Generating Activities opportunities for the people we serve.

Having noticed that farmers face the enduring challenge of where to sell their products, our social business innovative idea will focus on working with farmers to find the market for their produce.

We will seek to continue conducting certifications programs to attain quality of the products and services and to increase our share in the markets

We will continue embracing approaches that foster our abilities to listen to the people, placing emphasis on raising voices to choices.

VISITORS

During the year, we had several visits from partner organizations, collaborators and friends of Kulika Uganda. For most of the visits, discussions were held ranging from sharing experiences to supporting activities undertaken to improve livelihoods. We are grateful to all of you who took time to come and visit us. Below is a pictorial memory of your time with us.





KULIKA UGANDA

Transforming Livelihoods

SINCE 1981

Transforming Livelihoods



KULIKA UGANDA

Transforming Livelihoods

SINCE 1981

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